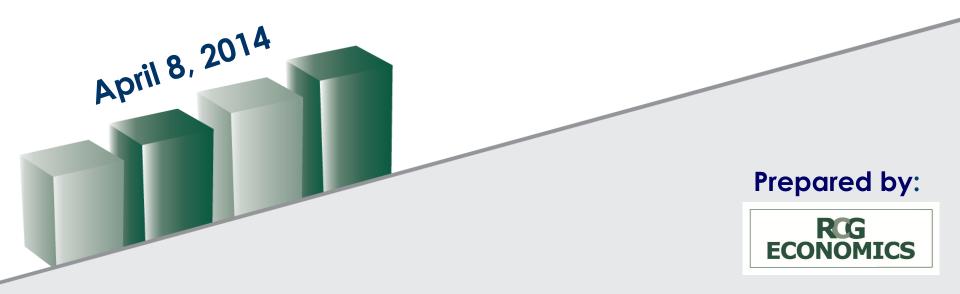
NEVADA'S ECONOMY: REBUILD & RECOVER – STILL A TOUGH MARKET?

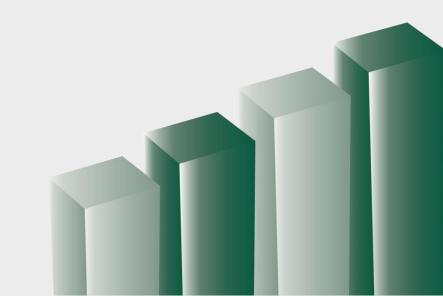
2014 Nevada Transportation Conference Texas Station



REBUILD







NEVADA'S ECONOMY



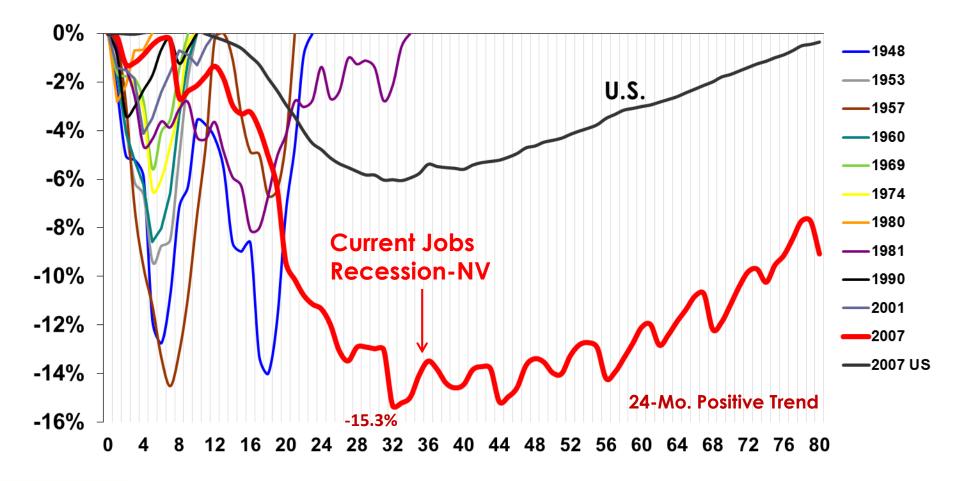


RG

ECONOMICS

4

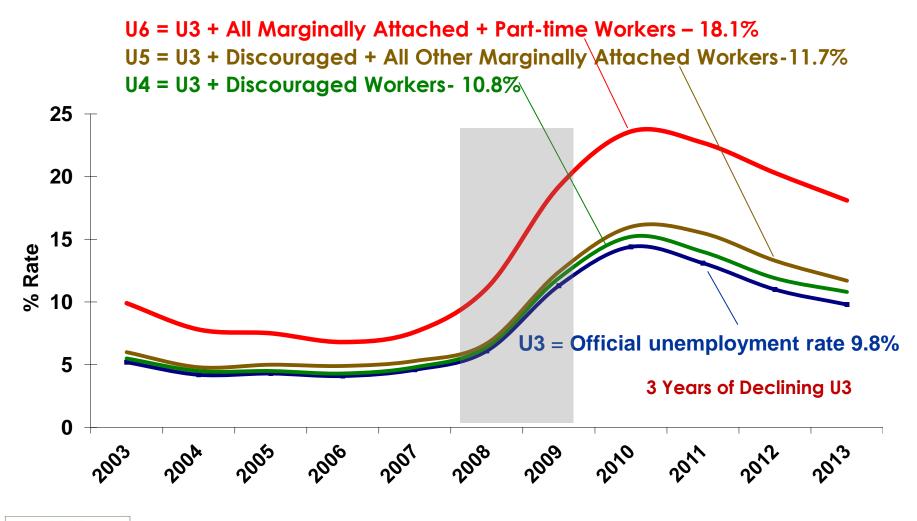
Nevada Recovery Comparison: Last 11 Recessions % Job Losses Compared to Peak Job Month (12/2007), 1948 - 2007



Source: U.S. Bureau of Labor Statistics. Indexed by RCG.

The "real" unemployment rate - beyond the official rate.

Alternative Measures of the Nevada Unemployment Rate: 2003 - 2013

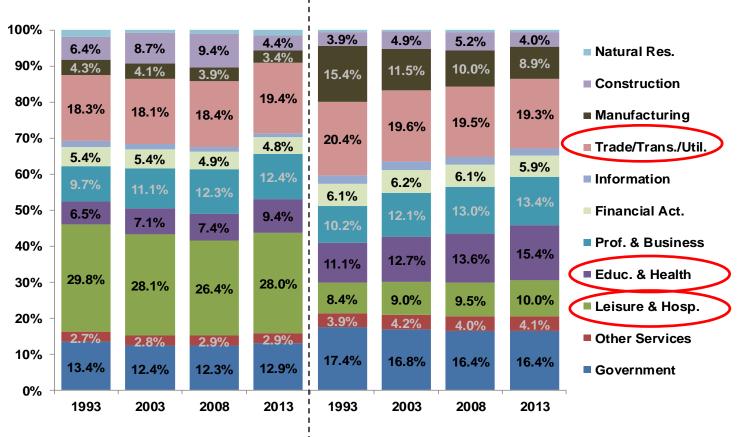


5

Note: Rates are at a 4-quarter moving-average basis. Source: U.S. Bureau of Labor Statistics.

Nevada

Employment by Industry: 2013

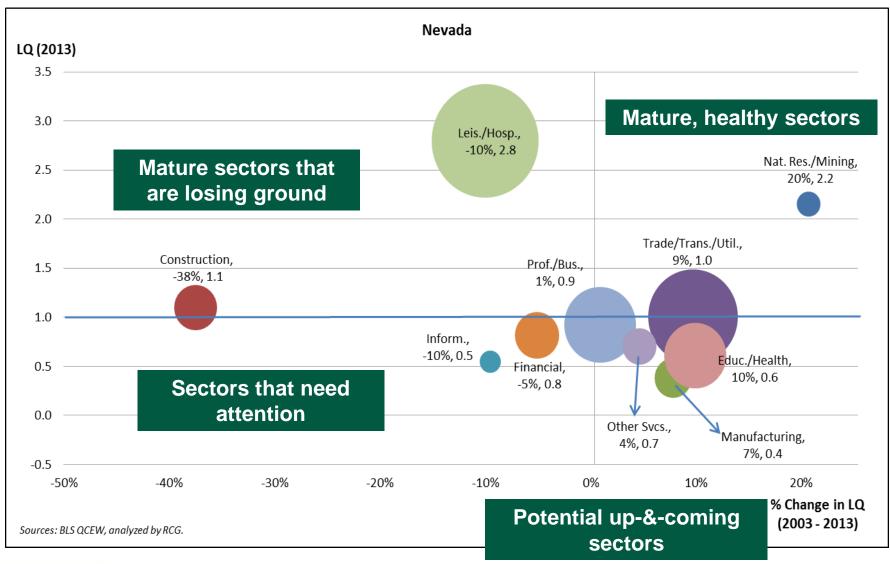


U.S.



Source: U.S. Bureau of Labor Statistics. Analyzed by RCG.

Diversified or Not?, cont.: Location Quotients Nevada's Economy, Last 10 Years

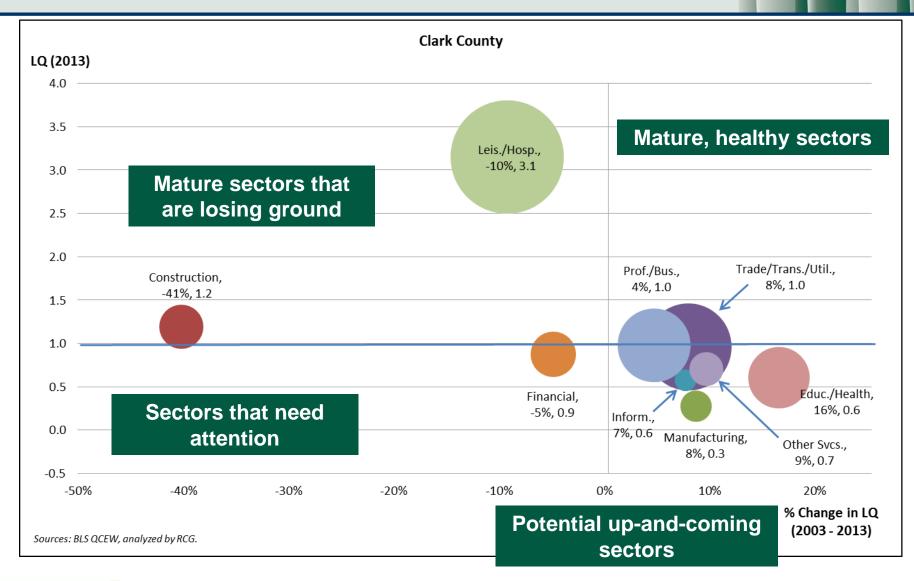




7

Sources: U.S. Bureau of Labor Statistics. Analyzed by RCG.

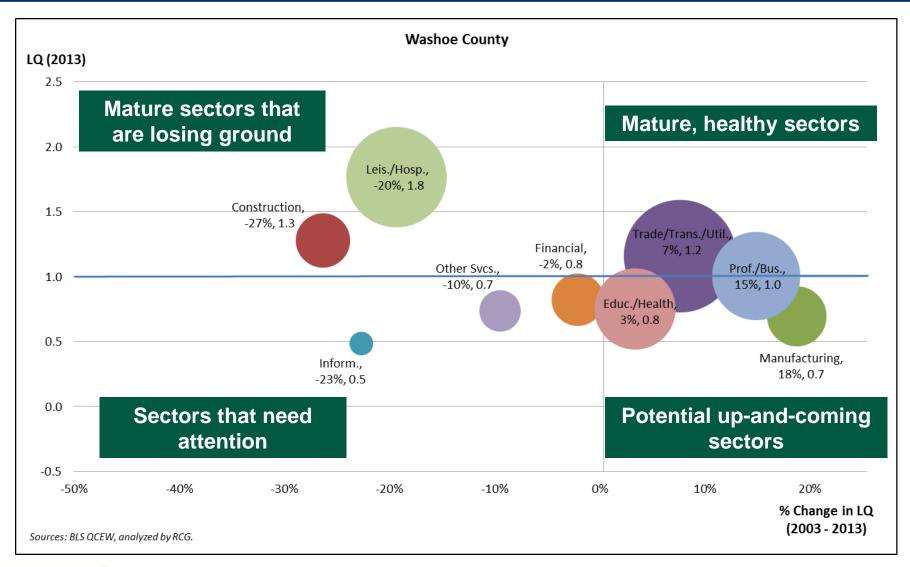
Diversified or Not?, cont.: Location Quotients Clark County's Economy, Last 10 Years





Sources: U.S. Bureau of Labor Statistics. Analyzed by RCG.

Diversified or Not?, cont.: Location Quotients Washoe County's Economy, Last 10 Years



RCG ECONOMICS 9

Private sector positive since 2011; public sector shows uptick beginning last year.

Nevada Public & Private Employment YoY Growth: 2004 - 2014

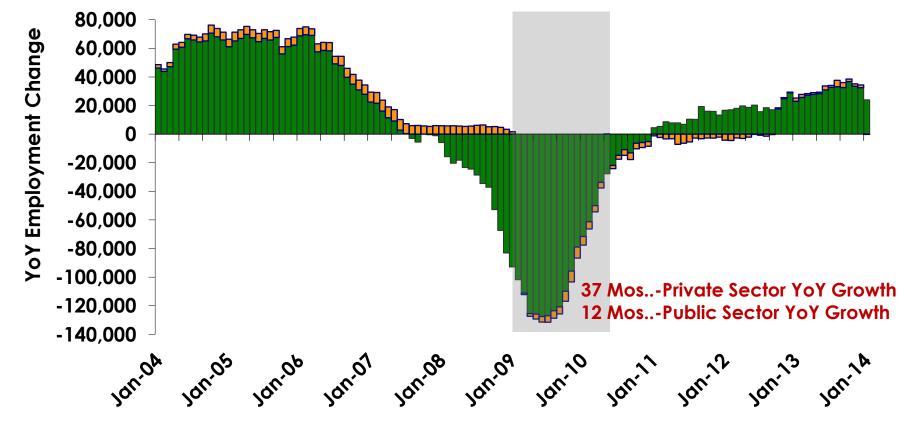
RG

ECONOMICS

10

Public Emp. Ch. (Jan/13-Jan/14 = -200)

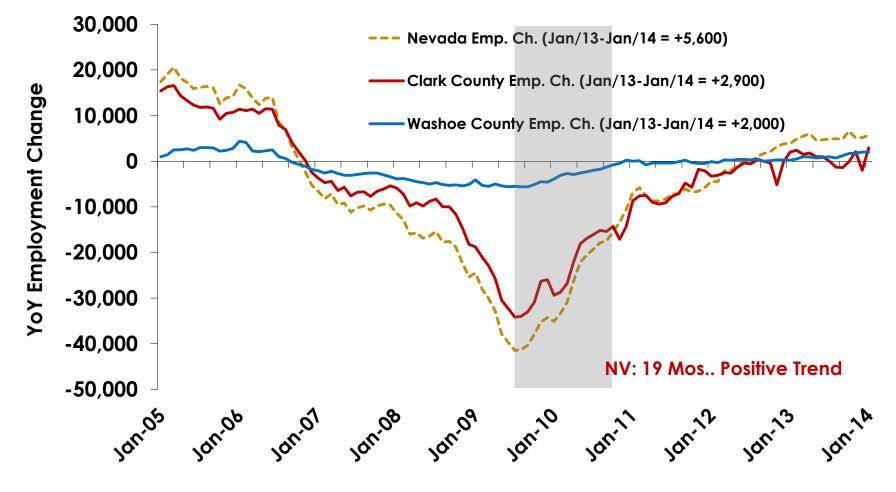
■ Private Emp. Ch. (Jan/13-Jan/14 = +24,000)





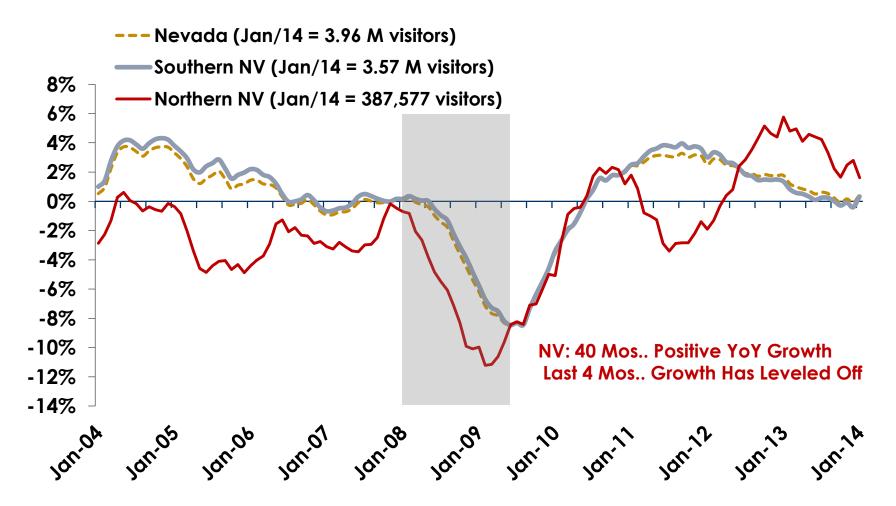
Source: U.S. Bureau of Labor Statistics.

Nevada Construction Employment YoY Growth: 2005 - 2014





Nevada Visitation YoY Growth: 2004 – 2014





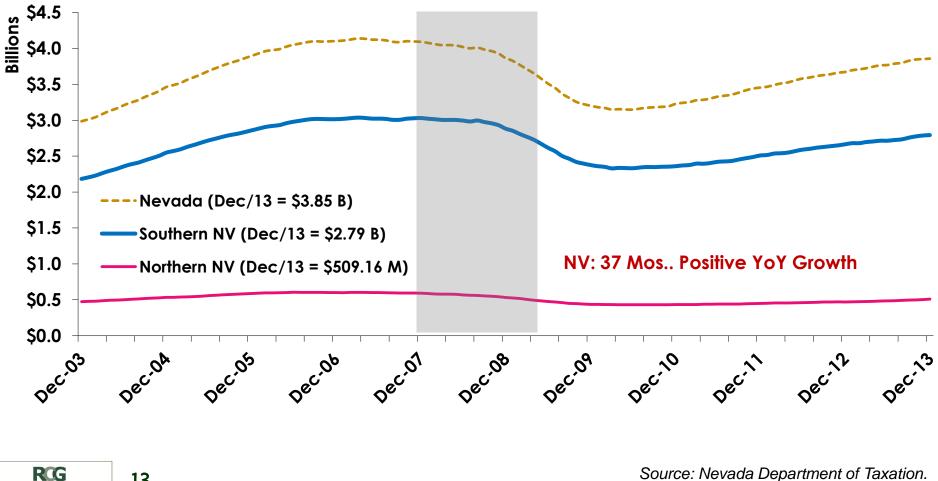
12

Sources: Las Vegas Conventions & Visitors Authority; Reno/Sparks Conventions & Visitors Authority.

Consumer Spending Slowly Returning. How Sustainable?



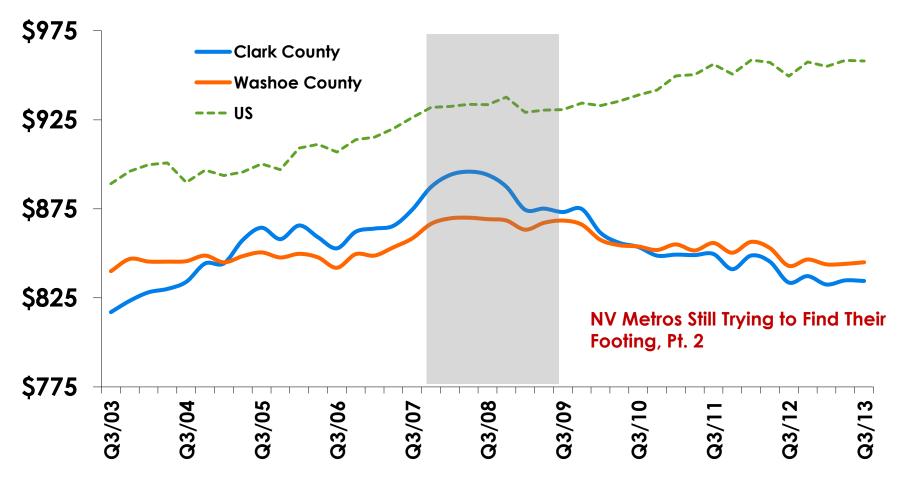
Nevada Taxable Sales (12-Mo. Moving Average): 2003 – 2013



13 **ECONOMICS**

Source: Nevada Department of Taxation.

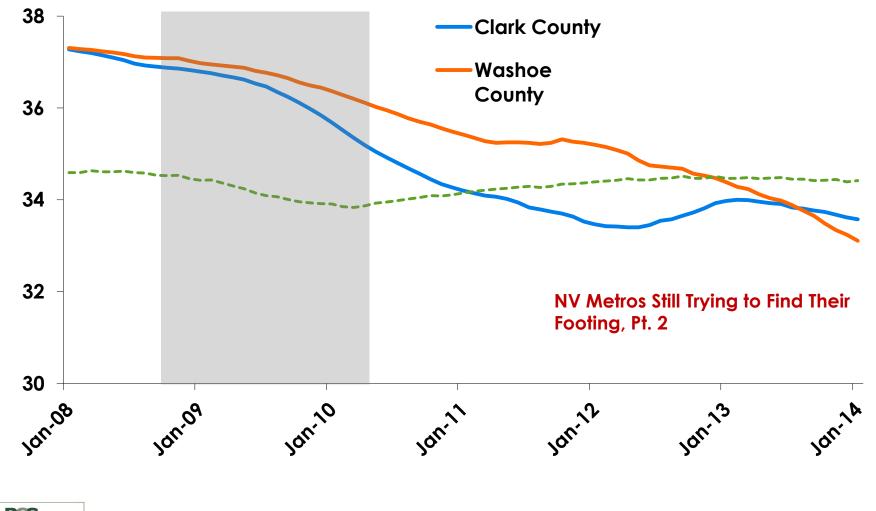
Clark County, Washoe County & US Average Weekly Wages - Adj. in 2013 \$



RCG ECONOMICS 14

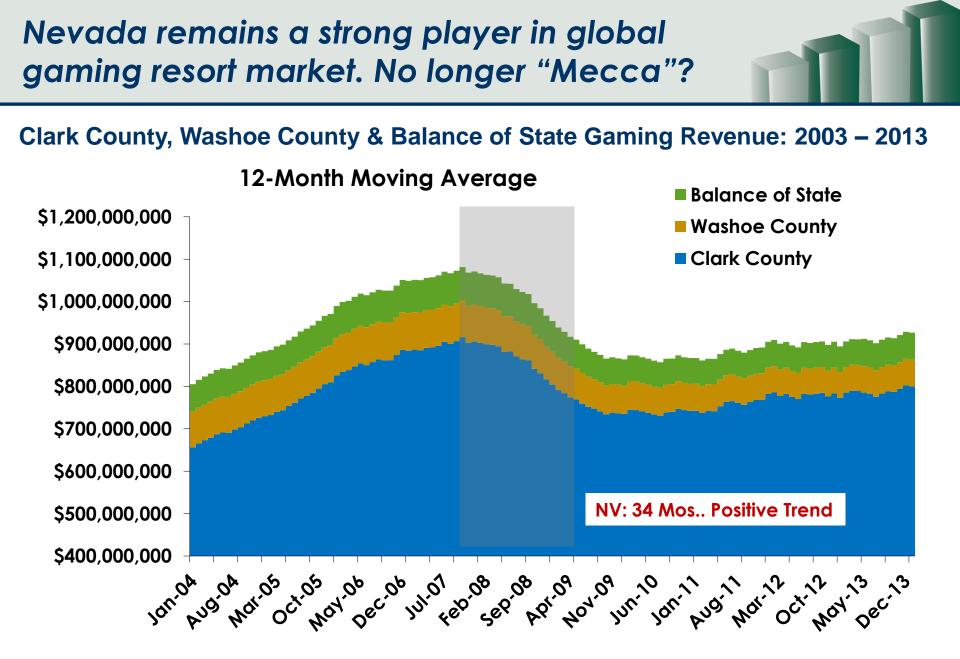
Source: U.S. Bureau of Labor Statistics. Calculated by RCG.

Clark County, Washoe County & US Average Weekly Hours Worked: 2008-2014



ECONOMICS 15

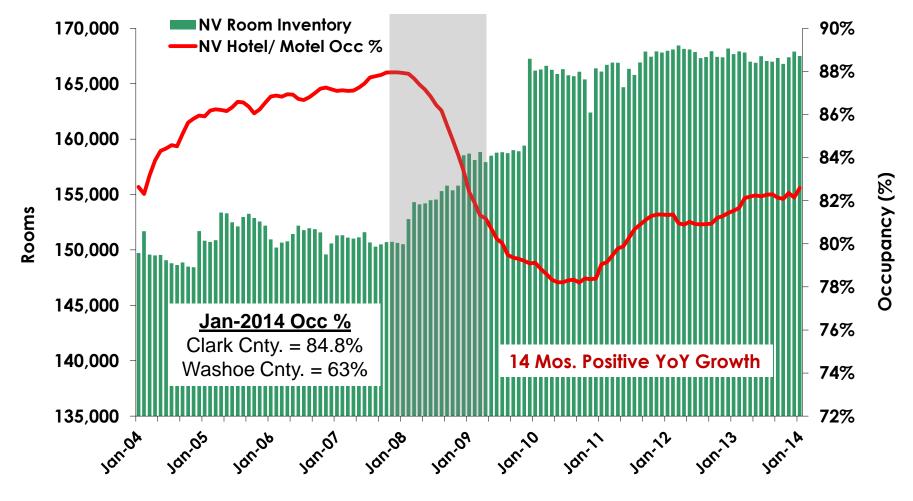
Source: Bureau of Labor Statistics.





Leisure & Hosp.'s improving operating environment. Healthy increases in avg. daily room rates.

Nevada Room Inventory & Occupancy Rates: 2004 – 2014



Note: Clark County comprises approx. 89% of State's total room inventory.

ECONOMICS 17

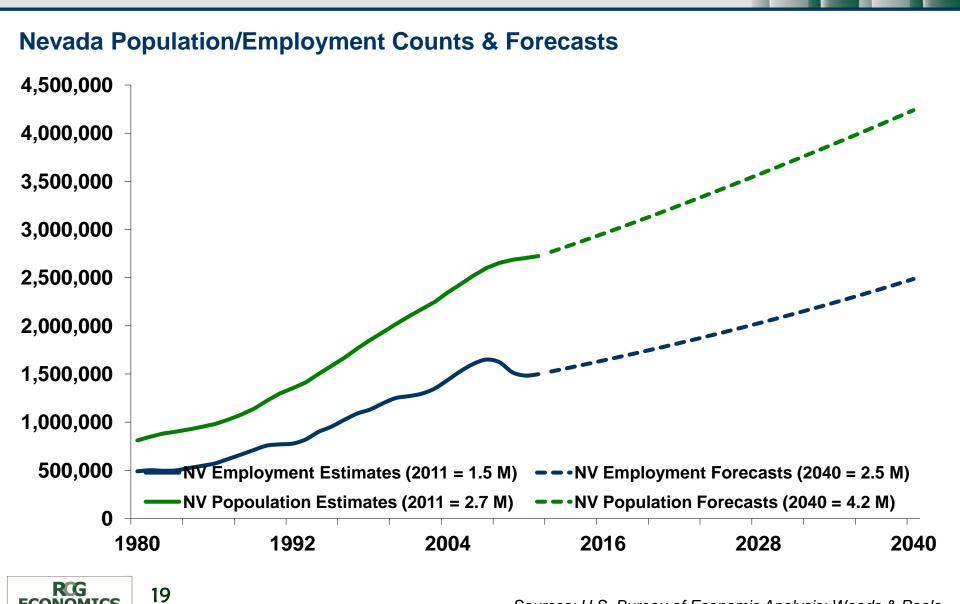
Sources: Las Vegas Convention & Visitors Authority; Reno-Sparks Convention & Visitors Authority.

RECOVER





ECONOMICS



Sources: U.S. Bureau of Economic Analysis; Woods & Poole.

The NEW Economic Development Strategy.

- Restructured & Revamped Economic Development
- Relentless Pragmatism & Breaking Down Silos
- Linking Nevada's Economic Future to Mega-Region
- Understanding 3Ts: Talent, Time & Treasure
- Real Public-Private Partnerships







- STRENGTHS-Internal
 - -Proximity to CA, Other Western Markets & Pacific Rim
 - -Relatively Low Tax Climate but Specter of Margin Tax
 - -Affordable Real Estate
 - -Cost of Industrial & Office Space
 - -Stable Climate
 - -Can-Do Culture
 - -Pro-Business Government Sector
 - -New Infrastructure
 - -Telecommunications Connectivity







- WEAKNESSES-Internal
 - -Problematic Tax "Portfolio" & Specter of Margin Tax
 - -Under-Funding of Socio-Economic Infrastructure
 - -Potential Water-Related Growth Constraints
 - -Workforce Skills
 - -Consumption-Driven Economy
 - -Limited Availability of Venture Capital
 - -K-12 Education System





SWOT

- OPPORTUNITIES-Internal & External
 - Renewal Energy & Related Mfg. (e.g., Tesla)
 - **I-11**
 - High Rate of Entrepreneurship
 - UNLV Med School & Tier 1 Research Designations
 - Growth of Angel Investor Network
 - Higher Ed & Technology Commercialization
 - Dedicated Economic Development Funding
 - Revamping of Workforce Training Programs
 - Indexed Fuels Tax
 - Outdoor Recreation Industry & on Gaming Mfg.
 - Focus on Supply Chain/Logistics, e.g., High Value, Light Weight Air Freight





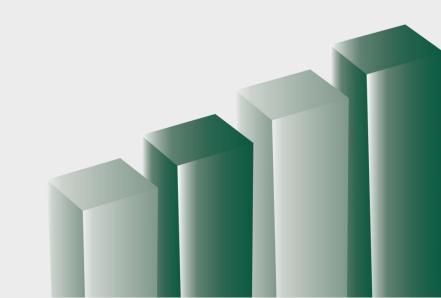
SWOT

- THREATS-External
 - -Economic Development Funding & Incentives
 - -Workforce Quantity & Quality
 - -Educational Infrastructure
 - -Venture Capital Availability
 - -Ongoing Spread of Gaming
 - -Panama Canal Expansion
 - -Western US Drought













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